	Day 1 June 20, 2019							
6:30-8 a.m.	Registration & Breakfast							
8-8:30 a.m.	Welcome & Blessing (Tribal Drum)							
8:30-9:30 a.m.	Keynote: Nuka System of Care Dr. Katherine Gottlieb, President/CEO, Southcentral Foundation (Tribal Drum)							
9:30-9:45 a.m.	Break							
9:45-10:45 a.m.	Keynote: Derek Feely, President/CEO, Institute for Healthcare Improvement (Tribal Drum)							
10:45-11 a.m.	Break							
11 a.m 12:15 p.m.	Nuka Strategic Planning Process [Intermediate] Sherrilyn Westdahl, Sonda Tetpon (Driftwood) Given the ever-increasing complexity of health care delivery, strategic alignment is crucial to delivering high quality care. Grounded in customer-owner feedback and aligned with the Baldrige framework, all SCF employees participate in the strategic planning process. In this session, discover the structures in place to align work and deliver focused, effective initiatives at an organization with over 2,000 employees and 65,000 customer-owners.	Leadership Principles That Build a Culture of OWNERSHIP [Intermediate] Katherine Gottlieb (Tribal Drum) Leading in an industry that is rapidly changing is a complex endeavor. Leaders need to rely on decision makers at every level of the organization. SCF's leadership implemented a unique set of principles to guide decision-making and ensure continuity and a commitment to our Mission and Vision. In this session, President/CEO Dr. Katherine Gottlieb will share these leadership principles and how they will guide the organization's work for the future.	Improvement Culture: Empowering Employees Through Organizational Structure [Beginner] Sharon Fenn, Janet Sweeney, Tamara Brown (Anchor) Improvement work in health care is often linked to a specific project or as an organization undergoes major changes. Fostering an improvement culture, however, can have long-term impacts on every facet of an organization. In this session, learn the organizational structure that aligns improvement efforts with the Vision and Mission and encourages improvement at every level of the organization.	A Comprehensive Approach to Employee Learning and Development [Beginner] Brenda Metrokin, Ricco Ramos, Guil Prickette, Dorthy Fredenberg (Kayak) Due to constant change in health care, there is an increased need to go from "just training" employees to offering a more strategic approach that supports the performance outcomes you need from your workforce. Learning and Development at SCF is tailored to the customer's needs –by being relationship focused, discipline specific, multi-faceted collaboration. In this session, learn the unique structure and dynamic processes that support a comprehensive approach to learning and development.	Creating Effective Social Campaigns to Influence Healthy Behaviors [Beginner] Katie Montanelli (Halibut) Whether it's exercising more, eating healthier, quitting smoking, or increasing cancer screening rates, there's no shortage of health and wellness needs. It's critical to partner with customers and providers to impact long-term population health. Ithis session, receive steps for creating your own social campaigns with examples from SCF's successful methods.	Recruiting and Behavioral-Based Interviewing for Best Fit [Beginner] Barb Sappah, James Shelton (Salmon) Retention is an issue for every health care organization. Recruiting, interviewing and hiring for "best fit" is an effective way to address turnover. SCF aligns workforce competencies with the Vision and Mission across all levels of the organization. In this session, learn how to recruit for fit and conduct behavioral based interviewing.		
12:15-1:15 p.m.	Lunch							
1:15-2:15 p.m.	Plenary: Integrated Care Delivery Dr. Donna Galbreath, Dr. Douglas Eby (Tribal Drum)							
2:15-2:30 p.m.	Break							
	From Theory to Practice: Integrated Ca Teams in Action [Intermediate] Ryan McWilliams, Tisha Benson, Tessie Estes	re Introduction to Behavioral Heal Care Integration [Beginner] Meli Merrick, Justin Atteberry, Troy W (Driftwood)	issa Evan Kennedy, Steve Tierney	Based HR Model [Beginner] Patricia Seizys, Karen McIntire (Halibut)	Family Wellness Warriors Initiative: Addressing Domestic Violence, Child Abuse and Child Neglect [Beginner] Marcel Bergeron, Polly Andrews, Bobbi	Governance: Raising the Bar [Beginner] SCF Board of Directors & Katherine Gottlieb (Tribal Drum)		

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4-5 p.m.

(Anchor) More and more health systems are adapting teambased care as their delivery model. At SCF, we successfully deliver this model every day through our Integrated Care Teams (ICTs). Designed for audience members who want to see how our ICTs work, SCF staff will demonstrate both the common scenarios encountered in our clinics every day and the communication tools used to make teams work.

# (Driftwood)

Behavioral health needs presented in primary care make up a majority of visits. Seamlessly integrating behavioral health in primary care teams meets customer needs, reduces noshow rates, and assists providers with complicated cases. In this session, discover various models for integrating behavioral health and learn SCF's journey working toward bridging primary care with behavioral health.

The widespread implementation of electronic health records (EHRs) has resulted in an increased need for staffing solutions. You don't want your high performing clinicians working on IT solutions. And you also don't want your IT working in a silo, separate from the "on the ground" clinic employees. In this session, discover the high level of data support and infrastructure that allowed SCF's primary care clinics to focus on medicine, not IT.

The key to effective human resources is aligning the Vision and Mission with workforce competencies that are criteria expected of each individual. Performance management, retention, job descriptions and every facet is impacted by workforce competencies. In this session, learn how SCF's relationship-based approach shapes human

Marcel Bergeron, Polly Andrews, Bobbi

(Kayak)

Health care organizations struggle with how to incorporate the voice of the customer or more importantly how to be customer-driven. In this session, discover SCF's Family Wellness Warriors Initiative, a culturally appropriate model that addresses root issues, not just symptoms for addressing domestic violence, child sexual abuse and child neglect.

Outten

A strong, transparent relationship between senior leadership and a governing board creates an environment for organizational success. Through strong relationships built over time, SCF's Board of Directors and President/CEO accomplished whole system transformation and were recognized as a Baldrige award winning health system.

**Break** 3:45-4 p.m.

**Plenary: Workforce Development** Dr. Michelle Tierney, Karen McIntire, Leanndra Ross (Tribal Drum)

**Tour of Anchorage Native Primary Care Center** 5-6 p.m.

Day 2 June 21, 2019 7-8 a.m. **Breakfast** Plenary: Behavioral Health April Kyle, Chelsa Dorman 8-9 a.m. 9-9:15 a.m. **Break** Using the Voice of the Customer to **Engaging the Community to Own Population Based Case Management Advanced Behavioral Health Care Onboarding Programs That Increase** [Beginner] Brenda Cook, Chelsea Ryan **Implementation and Applications Drive Improvement** [Beginner] Satisfaction, Productivity and and Design the Health System (Anchor) [Intermediate] Melissa Merrick, Elizabeth Rasmussen, Barb Sappah **Retention** [Intermediate] [Intermediate] Katherine Gottlieb [Beginner] Traditional case management is usually diagnosis or Solveig Johnson, Dorthy Fredenberg, Sarah Switzer, Roger Fox (Salmon) (Tribal Drum) Adyson Hayden cost based, often posing obstacles to the Health care organizations built around and Being customer-driven is a top priority for most (Driftwood) Shirley Tuzroyluke (Halibut) provider/customer relationship and fragmenting care. health care organizations. Surveys are mailed or tailored to the communities they serve are Preparing primary care providers and behaviorists (Kayak) SCF's whole-person case management model fosters offered after visits to identify opportunities to incredibly successful at addressing the needs to work collaboratively requires new roles, steps Onboarding and orientation programs may relationships, integrates chronic and preventative care 9:15-10:30 a.m. improve. Then what? In this session, review how of their customer-owners. This approach is and screening tools. A consulting psychiatrist in a seem costly, but the investment results in and emphasizes shared responsibility. In this session, customer-ownership at SCF has shaped efforts foundational to everything we do at SCF, and primary care team can increase access, address employees who understand corporate culture; learn the roles, processes and best practices for wholeto listen and respond to the voice of the is a core value of leadership at the complicated visits, and play an integral role in feel connected and confident; are ready to hit person case management. customer organization. Dr. Katherine Gottlieb, collaboration with behavioral health consultants. the ground running; and are more likely to stay President/CEO, will discuss how SCF listens to In this session, learn the steps for fully integrating with the company. In this session, learn about and incorporates the feedback of our 65,000 behavioral health and psychiatry, including the various onboarding and orientation customer-owner voices. reorientation for primary care teams and new roles programs offered at SCF. and processes. 10:30-10:45 a.m. Break **Medication Assisted Treatment: Addressing Advanced Behavioral Health Care** Managing Change and Innovation **Using Data for Improvement Compliance & Quality: Supporting Substance Abuse in Primary Care Implementation and Applications** [Intermediate] Karen McIntire, Dr. [Intermediate] David Fenn, **Operational Excellence CONTINUED** Mike Hirst, Nellie Anagick [Beginner] Denise Morris, Michelle [Intermediate] Michelle Tierney Melissa Shein, Kristin Allmaras [Intermediate] Melissa Merrick, (Tribal Drum) (Salmon) Aregood, Dr. Donna Galbreath (Anchor) Everyone says they love change until it happens To use the wealth of data that health care (Kayak) Sarah Switzer, Roger Fox (Halibut) to them. Change is a difficult process – especially organizations have access to, the information According to the NIH National Institute on Drug Abuse, Issues of quality, compliance, and ethics are (Driftwood) so in health care. At SCF, we've been changing must be standardized, actionable, easy to an estimated 2.1 million people in the United States foundational for any organization. Instead of for the last 20 years, and continue to do so every understand, and secure. Processes must be in suffering from substance use disorders related to behaving like the corporate police, SCF's Quality 10:45-Noon day. In this session, learn SCF's tools used to place to manage the information and prioritize prescription opioid pain relievers in 2012 and an Assurance and Corporate Compliance use a facilitate change across an organization while what's being collected. In this session, learn estimated 467,000 are addicted to heroin. Medicated team-based structure to partner with customerbalancing the needs of customer-owners and SCF's approach to data and using it for Assisted Treatment delivery in primary care, in owners and organizational partners to answer employees. Pod: Leadership improvement. conjunction with opioid treatment programs and questions, resolve issues, and serve as a behavioral therapy, can increase access to valuable resource at all levels of the organization. In this treatments. In this session, learn SCF's whole person, session, learn the SCF approach and run through integrated approach to substance abuse, and the interactive scenarios that illustrate how strong challenges and successes of providing medicated relationships facilitate this type of work. assisted treatment.

#### Noon-1:30 p.m.

# Lunch Tours Available at the Anchorage Native Primary Care Center | CEO Lunch (KKG Building)

program.

# **Culturally Appropriate Alternatives: Traditional Healing in Primary Care**

services that help customers address acute pain,

In this session, discover how SCF offers culturally

manage chronic pain, and cope with stress and grief.

appropriate alternatives through traditional healing

and integrates spirituality into the healing process.

[Beginner] Buz Daney, Lois Law, Angela Michaud, Jessie Takak

(Driftwood) Health care organizations often struggle to provide

1:30-2:45 p.m.

**Learning Circles: Bringing People** Together [Intermediate] Robert Heffle, KJ Worbey (Salmon)

Support groups, called "learning circles" at SCF, provide effective opportunities for personal growth and wellness on topics ranging from grief and loss, substance recovery support, anxiety, and other life support. In this session, discover SCF's method for providing more than 80 learning circles and learn the steps for starting your own group

# Integrating the Baldrige Framework for Continuous Improvement

[Intermediate] Tiffany Guinn, Sharon Fenn

(Halibut)

Baldrige criteria are a valuable framework for health care organizations. In 2011, SCF received the Malcolm Baldrige National Quality Award. In this session, discover SCF's journey and how the Baldrige framework influences continuous improvement.

# **How SCF Uses Coaching to Drive** Performance, Learning and

**Teamwork** [Intermediate] Kristi Brenock-Leduc, Karen McIntire (Anchor)

With relationships, optimistic stance, and a genuine learner-led learning approach at its core, SCF's unique coaching approach facilitates the continuous development of employees. In this session, learn how SCF's coaching approach applies to performance management, individual learning and growth, and even personal development.

## **Tools and Processes for Strategically** Integrating Improvement Work

Health care organizations are undergoing rapid change. Change doesn't always lead to improvement. In this session, learn how SCF aligns various improvement tools such the Model for Improvement and tests changes on a small scale using Plan-Do-Study-Act (PDSA) cycles and Baldrige.

# **Identifying High Risk Patients in** Pediatrics [Beginner] Julia Smith, Pam Finch, Emi Williams

Prior to creation of a new system, SCF's Pediatrics manually tracked care coordination in spreadsheets; these spreadsheets varied by teams and were not accessible to other providers, which created care management and continuity disruptions. In this session, discover the Nuka system that identifies and categorizes complex chronic conditions among our pediatric population and creates actionable tracking lists, accessible by any SCF health care provider, to ensure continuity and systematic care delivery.

### Optimizing High Quality Care in **Remote Locations** [Beginner]

Donna Galbreath, Martha Cotton, Michelle Baker

(Kayak)

**Customer-Owner Panel** 

(Tribal Drum)

How does a rural health care organization meet the needs of a community with limited resources? SCF operates several federally qualified health centers (three of which are certified Level III Patient Centered Medical Home by the NCQA) and provides care in more than 55 rural villages with tools like telemedicine, tele-behavioral health, and more. In this session, discover solutions that keep customers close to home. Learn how to scale best practices to fit the unique challenges of a small community.

Break 2:45-3 p.m.

Closing Dr. Katherine Gottlieb, President/CEO, Southcentral Foundation 3-3:30 p.m.